	Summary of Revenue and Expense		Actuals		2018-2019 Bu	dget
		2018 Budget	06-Dec-18	2019 Budget	Variance	
		\$	\$	\$	\$	%
1.	REVENUE					
2.	Property Taxation	187,000	19,286,260	190,740	3,740	2.00%
3.	User Charges	1,063,678	895,767	1,085,543	21,865	2.06%
4.	Licenses, Permits and Rents	720,526	759,914	741,135	20,608	2.86%
5.	Government Grants	2,094,619	2,101,765	2,258,928	164,309	7.84%
6.	Grants from Other Municipalities	503,940	5,500	523,537	19,597	3.89%
7.	Investment Income	260,000	213,980	282,500	22,500	8.65%
8.	Penalties and interest on taxes	365,000	388,416	372,300	7,300	2.00%
9.	Donations	10,000	54,117	6,000	-4,000	-40.00%
10.	Other	10,000	73,259	10,000	0	0.00%
11.	Transfers From Reserves/Reserve Funds	7,223,596	3,787,140	7,012,247	-211,349	-2.93%
12.	TOTAL Revenue	12,438,360	27,566,119	12,482,930	44,570	0.36%
	ODED ATING EXPENSE					
13.	OPERATING EXPENSE	4 000 544	0.504.047	4 000 004	050.040	45.540/
14.	General Government	4,206,544	3,504,917	4,860,384	653,840	15.54%
15.	Protection to Persons and Property	0.440.550	0.007.055	0.400.070	000 004	04.000/
16.	Fire	3,113,553	3,207,655	2,429,872	-683,681	-21.96%
17.	Police	3,037,857	2,473,078	3,069,022	31,165	1.03%
18.	Conservation Authorities	224,931	230,239	242,017	17,086	7.60%
19.	Protective Inspections and Control	114,211	73,945	102,679	-11,532	-10.10%
20.	Emergency Measures	1,750	425	1,550	-200	-11.43%
21.	Building Department	592,518	300,946	524,099	-68,419	-11.55%
22.	Transportation Services					
23.	Roadway Maintenance	13,027,415	11,223,945	12,748,917	-278,498	-2.14%
24.	Winter Control	1,993,375	1,939,891	2,148,603	155,228	7.79%
25.	Environmental Services					
26.	Water System	529,431	351,386	614,567	85,136	16.08%
27.	Solid Waste Management	2,682,917	2,291,275	3,199,214	516,297	19.24%
28.	Parks, Recreation and Cemeteries	1,637,046	1,228,945	1,754,963	117,917	7.20%
29.	Planning and Development	406,534	213,668	528,731	122,197	30.06%
30.	TOTAL Expense	31,568,081	27,040,316	32,224,617	656,536	2.08%
31.	TO BE RAISED BY TAXATION	19,129,721	-525,802	19,741,688	611,966	3.20%

IMPACT ON TAXPAYER:

BASED ON AVERAGE PHASE-IN ASSESSMENT THE TOWNSHIP'S SHARE OF THE TAX BILL ON A \$261,714 PROPERTY WILL INCREASE 2.0% WHICH EQUALS \$30.98

	General Government Detail		Actuals		2018-2019 Bu	dget
		2018 Budget	06-Dec-18	2019 Budget	Variance	
		\$	\$	\$	\$	%
1.	GENERAL MUNICIPAL ACTIVITY					_
2.	Revenue					
3.	Taxation - Supplementary & PIL	187,000	19,286,260	190,740	3,740	2.00%
4.	Government Grants	1,519,500	1,519,500	1,519,500	0	0.00%
5.	Investment Income	260,000	211,275	280,000	20,000	7.69%
6.	Penalties and interest on taxes	365,000	388,416	372,300	7,300	2.00%
7.	Other	0	0	0	0	0.00%
8.	Transfer from Reserves	0	5,989	0	0	0.00%
9.	Total Revenue	2,331,500	21,411,440	2,362,540	31,040	1.33%
10.	Expense					
11.	Operations	0	0	0	0	0.00%
12	Transfer to Reserves	2,020,922	2,020,922	2,216,384	195,462	9.67%
13.	Total Expense	2,020,922	2,020,922	2,216,384	195,462	9.67%
14.	TOTAL GENERAL MUNCIPAL ACTIVITY	-310,578	-19,390,518	-146,156	164,422	-52.94%
15.	COUNCIL					
16.	Revenue					
17.	Grants from Other Municipalities	14,000	5,500	14,000	0	0.00%
18.	Transfer from Reserves	32,800	8,243	38,597	5,797	17.67%
19.	Total Revenue	46,800	13,743	52,597	5,797	12.39%
20.	Expense					
21.	Remuneration	159,336	132,153	184,770	25,434	15.96%
22	Benefits	4,450	3,690	6,096	1,646	36.99%
23.	Memberships, Training and Travel	36,250	20,988	36,500	250	0.69%
24.	Communications	12,373	7,787	11,686	-687	-5.55%
25.	Council Operations	23,216	20,095	33,668	10,452	45.02%
26	Grants	186,800	57,288	227,597	40,797	21.84%
27	Transfer to Capital	12,000	8,243	0	-12,000	-100.00%
28.	Transfer to Reserves	10,000	10,000	10,000	0	0.00%
	Total Expense	444,425	260,243	510,317	65,892	14.83%
30.	TOTAL COUNCIL	397,625	246,501	457,720	60,095	15.11%
31.	ELECTIONS					
32	Revenue					
33.	User Charges	0	1,800	0	0	0.00%
34.	Transfer from Reserves	71,110	47,276	0	-71,110	-100.00%
35.	Total Revenue	71,110	49,076	0	-71,110	-100.00%
36.	Expense					
37.	Remuneration	29,484	14,577	0	-29,484	-100.00%
38.	Benefits	3,477	1,075	0	-3,477	-100.00%
39	Memberships, Training and Travel	5,000	1,264	0	-5,000	-100.00%
40.	Communications	2,649	1,192	0	-2,649	-100.00%
41.	Elections Operations	55,500	50,761	0	-55,500	-100.00%
42	Transfer to Reserves	0	0	25,000	25,000	100.00%
43	Total Expense	96,110	68,868	25,000	-71,110	-73.99%
	TOTAL ELECTIONS	25,000	19,792	25,000		0.00%

	General Government Detail		Actuals		2018-2019 Bu	-
		2018 Budget	06-Dec-18	2019 Budget	Variance	
		\$	\$	\$	\$	%
	CORPORATE SERVICES					
	Revenue	04.740	05.500	00.000	4 000	E 040/
	User Charges	24,712	25,580	26,000	1,288	5.21%
	Licenses, Permits and Rents	1,200	1,629	1,200	0	0.00%
	Government Grants	0	0	0	0	0.00%
	Other	10.000	12 604	0	100 500	0.00%
	Transfer from Reserves	10,000	13,694	209,500		1995.00%
52.	Total Revenue	35,912	40,903	236,700	200,788	559.11%
53.	Expense					
54.	Remuneration	740,411	595,681	774,238	33,827	4.57%
55.	Benefits	238,120	176,503	244,604	6,484	2.72%
56.	Inter Departmental Transfer	0	0	0	0	0.00%
57.	Memberships, Training and Travel	27,700	30,084	36,170	8,470	30.58%
58.	Communications	45,565	45,640	45,591	26	0.06%
59.	Professional and Consulting Fees	84,250	24,430	200,026	115,776	137.42%
60.	Administrative Operations	130,246	113,948	131,516	1,270	0.98%
61.	Transfer to Capital	10,000	13,694	134,500	124,500	1245.00%
62.	Total Expense	1,276,292	999,979	1,566,645	290,353	22.75%
63.	TOTAL CORPORATE SERVICES	1,240,380	959,076	1,329,945	89,565	7.22%
64	ADMINISTRATIVE FACILITIES					
	Revenue					
	Facilities Revenue	045.070				
	1 dointes Neveride	215.27h	185 480	216 535	1 258	0.58%
	Donations	215,276	185,480 0	216,535 0	1,258	0.58%
	Donations Transfer from Reserves	0	0	0	0	0.00%
68.	Transfer from Reserves	91,000	0 24,095	0 250,000	0 159,000	0.00% 174.73%
68.		0	0	0	0	0.00%
68. 69.	Transfer from Reserves	91,000	0 24,095	0 250,000	0 159,000	0.00% 174.73% 52.32%
68. 69. 70. 71.	Transfer from Reserves  Total Revenue  Expense  Remuneration	91,000	0 24,095	0 250,000	0 159,000	0.00% 174.73% 52.32% 0.00%
68. 69. 70. 71. 72.	Transfer from Reserves  Total Revenue  Expense  Remuneration Inter Departmental Transfer	91,000 306,276 2,658 1,000	24,095 209,575 2,458 717	250,000 466,535 2,658 410	0 159,000 160,258 0 -590	0.00% 174.73% 52.32% 0.00% -59.00%
68. 69. 70. 71. 72.	Transfer from Reserves  Total Revenue  Expense  Remuneration	91,000 306,276 2,658	24,095 209,575 2,458	0 250,000 466,535 2,658	0 159,000 160,258	0.00% 174.73% 52.32% 0.00% -59.00% -5.61%
68. 69. 70. 71. 72. 73.	Transfer from Reserves  Total Revenue  Expense  Remuneration Inter Departmental Transfer	91,000 306,276 2,658 1,000 5,774 173,725	24,095 209,575 2,458 717	250,000 466,535 2,658 410 5,450 183,011	0 159,000 160,258 0 -590	0.00% 174.73% 52.32% 0.00% -59.00%
68. 69. 70. 71. 72. 73. 74.	Transfer from Reserves  Total Revenue  Expense  Remuneration Inter Departmental Transfer  Professional and Consulting Fees	91,000 306,276 2,658 1,000 5,774 173,725 91,000	24,095 209,575 2,458 717 3,875 118,761 24,095	250,000 466,535 2,658 410 5,450	0 159,000 160,258 0 -590 -324 9,286 159,000	0.00% 174.73% 52.32% 0.00% -59.00% -5.61%
68. 69. 70. 71. 72. 73. 74. 75. 76.	Transfer from Reserves  Total Revenue  Expense Remuneration Inter Departmental Transfer Professional and Consulting Fees Facilities Operating Costs Transfer to Capital Transfer to Reserves	91,000 306,276 2,658 1,000 5,774 173,725 91,000 94,637	24,095 209,575 2,458 717 3,875 118,761 24,095 5,000	0 250,000 466,535 2,658 410 5,450 183,011 250,000 100,509	0 159,000 160,258 0 -590 -324 9,286	0.00% 174.73% 52.32% 0.00% -59.00% -5.61% 5.35%
68. 69. 70. 71. 72. 73. 74. 75. 76.	Transfer from Reserves  Total Revenue  Expense Remuneration Inter Departmental Transfer Professional and Consulting Fees Facilities Operating Costs Transfer to Capital Transfer to Reserves Total Expense	0 91,000 306,276 2,658 1,000 5,774 173,725 91,000 94,637 368,794	24,095 209,575 2,458 717 3,875 118,761 24,095 5,000	0 250,000 466,535 2,658 410 5,450 183,011 250,000 100,509 542,038	0 159,000 160,258 0 -590 -324 9,286 159,000 5,872 173,243	0.00% 174.73% 52.32% 0.00% -59.00% -5.61% 5.35% 174.73% 6.20%
68. 69. 70. 71. 72. 73. 74. 75. 76.	Transfer from Reserves  Total Revenue  Expense Remuneration Inter Departmental Transfer Professional and Consulting Fees Facilities Operating Costs Transfer to Capital Transfer to Reserves	91,000 306,276 2,658 1,000 5,774 173,725 91,000 94,637	24,095 209,575 2,458 717 3,875 118,761 24,095 5,000	0 250,000 466,535 2,658 410 5,450 183,011 250,000 100,509	0 159,000 160,258 0 -590 -324 9,286 159,000 5,872	0.00% 174.73% 52.32% 0.00% -59.00% -5.61% 5.35% 174.73% 6.20%
68. 69. 70. 71. 72. 73. 74. 75. 76. 77.	Transfer from Reserves  Total Revenue  Expense Remuneration Inter Departmental Transfer Professional and Consulting Fees Facilities Operating Costs Transfer to Capital Transfer to Reserves Total Expense	0 91,000 306,276 2,658 1,000 5,774 173,725 91,000 94,637 368,794	24,095 209,575 2,458 717 3,875 118,761 24,095 5,000	0 250,000 466,535 2,658 410 5,450 183,011 250,000 100,509 542,038	0 159,000 160,258 0 -590 -324 9,286 159,000 5,872 173,243	0.00% 174.73% 52.32% 0.00% -59.00% -5.61% 5.35% 174.73% 6.20%
68. 69. 70. 71. 72. 73. 74. 75. 76. 77.	Transfer from Reserves  Total Revenue  Expense Remuneration Inter Departmental Transfer Professional and Consulting Fees Facilities Operating Costs Transfer to Capital Transfer to Reserves Total Expense TOTAL ADMINISTRATIVE FACILITIES  Total General Government	0 91,000 306,276 2,658 1,000 5,774 173,725 91,000 94,637 368,794 <b>62,518</b>	0 24,095 209,575 2,458 717 3,875 118,761 24,095 5,000 154,905 -54,670	0 250,000 466,535 2,658 410 5,450 183,011 250,000 100,509 542,038 <b>75,503</b>	0 159,000 160,258 0 -590 -324 9,286 159,000 5,872 173,243 12,985	0.00% 174.73% 52.32% 0.00% -59.00% -5.61% 5.35% 174.73% 6.20% 46.98% 20.77%
68. 69. 70. 71. 72. 73. 74. 75. 76. 77.	Transfer from Reserves  Total Revenue  Expense Remuneration Inter Departmental Transfer Professional and Consulting Fees Facilities Operating Costs Transfer to Capital Transfer to Reserves Total Expense TOTAL ADMINISTRATIVE FACILITIES	0 91,000 306,276 2,658 1,000 5,774 173,725 91,000 94,637 368,794 <b>62,518</b>	0 24,095 209,575 2,458 717 3,875 118,761 24,095 5,000 154,905 -54,670	0 250,000 466,535 2,658 410 5,450 183,011 250,000 100,509 542,038 <b>75,503</b>	0 159,000 160,258 0 -590 -324 9,286 159,000 5,872 173,243 12,985	0.00% 174.73% 52.32% 0.00% -59.00% -5.61% 5.35% 174.73% 6.20% 46.98% 20.77%
68. 69. 70. 71. 72. 73. 74. 75. 76. 77.	Transfer from Reserves  Total Revenue  Expense Remuneration Inter Departmental Transfer Professional and Consulting Fees Facilities Operating Costs Transfer to Capital Transfer to Reserves Total Expense TOTAL ADMINISTRATIVE FACILITIES  Total General Government  Explanation of Significant Variances	0 91,000 306,276 2,658 1,000 5,774 173,725 91,000 94,637 368,794 62,518 1,414,945	0 24,095 209,575 2,458 717 3,875 118,761 24,095 5,000 154,905 -54,670 -18,219,819	0 250,000 466,535 2,658 410 5,450 183,011 250,000 100,509 542,038 <b>75,503</b>	0 159,000 160,258 0 -590 -324 9,286 159,000 5,872 173,243 12,985	0.00% 174.73% 52.32% 0.00% -59.00% -5.61% 5.35% 174.73% 6.20% 46.98% 20.77%
68. 69. 70. 71. 72. 73. 74. 75. 76. 77.	Transfer from Reserves  Total Revenue  Expense Remuneration Inter Departmental Transfer Professional and Consulting Fees Facilities Operating Costs Transfer to Capital Transfer to Reserves Total Expense TOTAL ADMINISTRATIVE FACILITIES  Total General Government  Explanation of Significant Variances Line 5	0 91,000 306,276 2,658 1,000 5,774 173,725 91,000 94,637 368,794 62,518	0 24,095 209,575 2,458 717 3,875 118,761 24,095 5,000 154,905 -54,670 -18,219,819	0 250,000 466,535 2,658 410 5,450 183,011 250,000 100,509 542,038 75,503 1,742,012	0 159,000 160,258 0 -590 -324 9,286 159,000 5,872 173,243 12,985	0.00% 174.73% 52.32% 0.00% -59.00% -5.61% 5.35% 174.73% 6.20% 46.98% 20.77%

Private Lanes	100,000	subtotal	180,000				
Council - Grants to Organiza	tions/Individuals	High School - Graduation	500				
Line 59	Interim Consulting						
Line 25	Integrity Commissioner	Integrity Commissioner					
Line 21	Updated based on Council Co	Updated based on Council Compensation review approved Sept 4/18					
Line 12	In year Asset Investment Res	In year Asset Investment Reserve (AIR) contribution					
Line 3	merest monie						

Council - Grants to Organizations/Individuals		High School - Graduation	500
Private Lanes	100,000	subtotal	180,000
South Frontenac Community Services (SFCS)	15,000		
Community Grants	35,000	Prior Year Carryovers	
SFCS - Senior's Active Living	12,000	Community Grants	1,707
Miscellaneous	3,000	Economic Development	10,000
New Leaf Link	2,000	Miscellaneous	16,890
Rural Frontenac Community Services	5,000	Rural Frontenac Community Services	5,000
Seniors & Law Enforcement Together (SALT)	3,850	subtotal	33,597
Bradshaw School Visits	2,000		
Inverary Youth	1,650	Total	213,597

Protection to Persons and Property Detail		Actuals		2018-2019 Bud	get
	2018 Budget	06-Dec-18	2019 Budget	Variance	
	\$	\$	\$	\$	%
1. FIRE					
2. Revenue					
3. User Charges	74,500	35,098	69,500	-5,000	-6.71%
4. Grants from Other Municipalities	0	0	0	0	0.00%
5. Other	0	11,194	0	0	0.00%
6. Transfer from Reserves	1,588,000	1,709,415	674,960	-913,040	-57.50%
7. Total Revenue	1,662,500	1,755,707	744,460	-918,040	-55.22%
8. Expense					
9. Remuneration	504,576	466,918	677,619	173,043	34.29%
10. Benefits	71,553	58,504	90,691	19,138	26.75%
11. Memberships, Training and Travel	46,800	18,646	41,800	-5,000	-10.68%
12. Communications & Public Education	73,965	62,640	74,854	889	1.20%
13. Professional and Consulting Fees	600	204	2,500	1,900	316.67%
14. Fire Operations	261,562	277,676	266,222	4,660	1.78%
15. Transfer to Capital	1,590,400	1,744,787	683,860	-906,540	-57.00%
16. Transfer to Reserves	414,500	416,921	414,500	0	0.00%
17. Total Expense	2,963,956	3,046,295	2,252,046	-711,911	-24.02%
18. TOTAL FIRE	1,301,456	1,290,588	1,507,586	206,129	15.84%
19. FIRE FACILITIES					
20. Expense					
21. Facilities Operating Costs	140,597	152,693	168,826	28,229	20.08%
22. Total Expense	140,597	152,693	168,826	28,229	20.08%
23. TOTAL FIRE FACILITIES	140,597	152,693	168,826	28,229	20.08%
24. <b>911 SERVICE</b>					
25. Expense					
26. 911 Operations	9,000	8,667	9,000	0	0.00%
27. Total Expense	9,000	8,667	9,000	0	0.00%
28. TOTAL 911 SERVICE	9,000	8,667	9,000	0	0.00%
29. TOTAL FIRE	1,451,053	1,451,947	1,685,412	234,359	16.15%
Explanation of Significant Variances					
Line 9/10	Fire Prev/Trainin	ng officer as of July	y, Approved pay shed	dule Sept 18/18 bv-la	w 2018-56
Line 21		313,000)/Grass Cເ		id	
	2 / ioming (4	, ,	g,		

	Protection to Persons and Property Detail		Actuals		2018-2019 E	•
		2018 Budget \$	06-Dec-18 \$	2019 Budget \$	Variand \$	ce %
	•	Ψ	Ψ	Ψ	Ψ	70
1.	POLICE					
2.	Revenue					
3.	User Charges	10,500	7,766	10,500	0	0.00%
4.	Government Grants	0	4,435	0	0	0.00%
5.	Transfer from Reserves	53,000	53,000	55,500	2,500	4.72%
6.	Total Revenue	63,500	65,201	66,000	2,500	3.94%
7.	Expense					
8.	Remuneration	1,200	0	1,200	0	0.00%
9.	Memberships, Training and Travel	900	75	900	0	0.00%
10.	Communications	1,706	664	1,500	-206	-12.08%
11.	Police Operations	3,020,851	2,464,872	3,056,582	35,731	1.18%
12.	Total Expense	3,024,657	2,465,611	3,060,182	35,525	1.17%
13.	TOTAL POLICE	2,961,157	2,400,409	2,994,182	33,025	1.12%
14.	RIDE PROGRAM					
15.	Revenue					
16.	Government Grants	13,200	7,459	8,840	-4,360	-33.03%
17.	Total Revenue	13,200	7,459	8,840	-4,360	-33.03%
18.	Expense					
19.	Ride Operations	13,200	7,468	8,840	-4,360	-33.03%
20.	Total Expense	13,200	7,468	8,840	-4,360	-33.03%
21.	TOTAL RIDE PROGRAM	0	9	0	0	100.00%
22	Total Police	2,961,157	2,400,418	2,994,182	33,025	1.12%
	Total Folioc	2,001,101	2,400,410	2,004,102	00,020	1.12/0
23.	CONSERVATION AUTHORITIES					
24.	Expense					
25.	Remuneration	1,700	1,550	1,700	0	0.00%
26.	Conservation Authority Transfers	223,231	228,689	240,317	17,086	7.65%
27.	Total Expense	224,931	230,239	242,017	17,086	7.60%
28.	TOTAL CONSERVATION AUTHORITIES	224,931	230,239	242,017	17,086	7.60%
	Explanation of Significant Variances					
	Line 11	OPP Contract, Ne	ighborhood Wato	ch and Community	Safety Plan (\$5	5,500)
	Line 26	Conservation Auth	orities - based o	n draft budget exce	ept Quinte - est	mate

	<b>Protection to Persons and Property Detail</b>	Actuals			2018-2019 Budget	
		2018 Budget	06-Dec-18	2019 Budget	Variand	ce
		\$	\$	\$	\$	%
1.	PROTECTIVE INSPECTIONS AND CONTROL					
2.	Revenue					
3.	User Charges	5,625	1,572	5,625	0	0.00%
4.	Licenses, Permits and Rents	52,000	51,481	51,450	-550	-1.06%
5.	Government Grants	21,000	9,734	10,000	-11,000	-52.38%
6.	Other	0	0	0	0	0.00%
7.	Total Revenue	78,625	62,787	67,075	-11,550	-14.69%
8.	Expense					
9.	Inter Departmental Transfer	0	0	0	0	0.00%
10.	Memberships, Training and Travel	12,800	8,466	12,500	-300	-2.34%
11.	Communications	3,065	2,233	2,925	-140	-4.57%
12.	Professional and Consulting Fees	4,000	3,266	4,500	500	12.50%
13.	Protective Operations	94,346	59,979	82,754	-11,592	-12.29%
14.	Transfer to Reserves	0	0	0	0	0.00%
15.	Total Expense	114,211	73,945	102,679	-11,532	-10.10%
16.	TOTAL PROTECTIVE INSPECTIONS AND CONTROL	35,586	11,158	35,604	18	0.05%
17.	EMERGENCY MANAGEMENT					
18.	Revenue					
19.	Transfer from Reserves	0	0	0	0	0.00%
20.	Total Revenue	0	0	0	0	100.00%
21.	Expense					
22.	Remuneration	400	0	200	-200	-50.00%
23.	Memberships, Training and Travel	200	0	200	0	0.00%
24.	Communications	450	425	450	0	0.00%
25.	Emg Management Operations	700	0	700	0	0.00%
26.	Total Expense	1,750	425	1,550	-200	-11.43%
27.	TOTAL EMERGENCY MANAGEMENT	1,750	425	1,550	-200	-11.43%

Explanation of Significant Varia	ances
Line 5/13	Livestock revenue/expense adjustment

	Protection to Persons and Property Detail	2040 Dudwat	Actuals	2040 Budant	2018-2019	_
		2018 Budget \$	06-Dec-18 \$	2019 Budget \$	Varian \$	%
1.	BUILDING					
2.	Revenue					
3.	User Charges	12,000	16,380	13,975	1,975	16.46%
4.	Licenses, Permits and Rents	386,200	463,728	400,450	14,250	3.69%
5.	Government Grants	0	0	0	0	0.00%
6.	Other	10,000	0	10,000	0	0.00%
7.	Transfer from Reserves	160,719	0	76,955	-83,764	-52.12%
	Total Revenue	568,919	480,108	501,380	-67,539	-11.87%
8.	Expense					
9.	Remuneration	273,529	160,848	290,735	17,206	6.29%
10.	Benefits	92,521	50,625	97,856	5,336	5.77%
11.	Inter Departmental Transfer	0	0	0	0	0.00%
12.	Memberships, Training and Travel	12,300	5,158	10,150	-2,150	-17.48%
13.	Communications	5,372	3,198	4,694	-678	-12.62%
14.	Professional and Consulting Fees	15,000	509	15,000	0	0.00%
15.	Building Operations	74,198	38,131	61,945	-12,253	-16.51%
16.	Transfer to Capital	75,000	0	0	-75,000	-100.00%
17.	Transfer to Reserves	21,000	21,000	21,000	0	0.00%
18.	Total Expense	568,919	279,468	501,380	-67,539	-11.87%
19.	TOTAL BUILDING	0	-200,640	0	0	-172.88%
20	CIVIC NUMBERS					
	Revenue					
	User Charges	2,600	3,050	2,600	0	0.00%
	Total Revenue	2,600	3,050	2,600	0	0.00%
	_					
	Expense	45.005	40.740	45.005	0	0.000/
	Remuneration	15,295	12,712	15,295	0	0.00%
	Benefits  Oir in New Lore Connections	5,304	4,333	5,304	0	0.00%
	Civic Numbers Operations	3,000	4,433	2,120	-880	-29.33%
	Total Chic NUMBERS	23,599	21,478	22,719	-880	-3.73%
29.	TOTAL CIVIC NUMBERS	20,999	18,428	20,119	-880	-4.19%
30.	TOTAL BUILDING	20,999	-182,211	20,119	-880	-4.19%
31.	Total Protection to Persons and Property Detail	4,695,476	3,911,977	4,978,883	283,407	6.04%
	Explanation of Significant Variances					
	Line 4	Projected building	ı nermit revenues	•		
	Line 4 Line 9/10	Summer student	pomini revenues	•		
	Line 15	Capital Equipmen	t < 5 000			
	Line 19	Capital Equipmen	0,000			

	Transportation Services Detail		Actuals		2018-2019 Budget		
		2018 Budget	06-Dec-18	2019 Budget	Variar		
		\$	\$	\$	\$	%	
1.	ROADS						
2.	Revenue						
3.	User Charges	10,000	7,509	50,043	40,043	400.43%	
4.	Licenses, Permits and Rents	54,000	35,091	54,000	0	0.00%	
5.	Government Grants	317,243	398,125	499,738	182,495	57.53%	
6.	Grants from Other Municipalities	489,940	0	509,537	19,597	4.00%	
7.	Other	0	60,004	0	0	0.00%	
8.	Transfer from Reserve	3,908,728	1,404,853	3,750,985	-157,743	-4.04%	
	Total Revenue	4,779,911	1,905,582	4,864,303	84,392	1.77%	
9.	Expense						
10.	Remuneration	1,297,626	945,277	1,338,868	41,242	3.18%	
11.	Benefits	445,410	440,010	457,919	12,509	2.81%	
12.	Inter Departmental Transfer	-737,676	-787,061	-878,057	-140,381	19.03%	
13.	Memberships, Training and Travel	41,000	43,566	40,000	-1,000	-2.44%	
14.	Communications	55,814	38,714	53,155	-2,659	-4.76%	
15.	Professional and Consulting Fees	22,000	6,060	39,000	17,000	77.27%	
16.	Roads Operations * (see details below)	2,626,522	2,184,374	2,769,047	142,525	5.43%	
17.	Transfer to Capital	8,839,942	7,754,783	8,418,985	-420,957	-4.76%	
18.	Transfer to Reserves	436,780	598,224	510,000	73,220	16.76%	
19.	Total Expense	13,027,417	11,223,947	12,748,917	-278,500	-2.14%	
20.	TOTAL ROADS	8,247,506	9,318,365	7,884,614	-362,892	-4.40%	
21.	WINTER CONTROL						
22.	Expense						
23.	Remuneration	388,482	302,508	422,060	33,578	8.64%	
24.	Benefits	126,947	85,991	147,882	20,935	16.49%	
25.	Inter Departmental Transfer	525,100	470,451	508,161	-16,939	-3.23%	
26.	Winter Control Operations	952,846	1,080,942	1,070,500	117,654	12.35%	
27.	Transfer to Capital	0	0	0	0	0.00%	
28.	Total Expense	1,993,375	1,939,891	2,148,603	155,228	7.79%	
29.	TOTAL WINTER CONTROL	1,993,375	1,939,891	2,148,603	155,228	7.79%	
					<u> </u>		
30.	Total Transportation Services	10,240,881	11,258,256	10,033,217	-207,664	-2.03%	
			YTD Actual		2018-2019	Budget	
31.	Roads Operations Breakdown	2018 Budget	06-Dec-18	2019 Budget	Variar		
		\$	\$	\$	\$	%	
32.	Maintenance - Structures	20,011	11,660	21,508	1,497	7.48%	
33.	Roadside Maintenance	422,500	376,487	442,500	20,000	4.73%	
34.	Hardtop Maintenance	338,000	299,911	333,000	-5,000	-1.48%	
35.	Loose Top Maintenance	264,000	215,550	267,000	3,000	1.14%	
36.	Safety Devices	329,000	208,718	334,250	5,250	1.60%	
37.	Street Lights	55,000	38,498	51,000	-4,000	-7.27%	
38.	Overhead	1,198,011	1,033,551	1,299,789	101,778	8.50%	
39.	TOTAL ROADS MAINTENANCE	2,626,522	2,184,374	2,749,047	122,525	4.66%	
	Explanation of Significant Variances						
	Line 5	OCIF increase					
	Line 6	Forecasted County FG	ST .				
	Line 10/11	Partial allocation of Mechanic					
	Line 15	Consulting Fees - brid	ges				
	Line 29	3 year average + 2%					
	Line 16/33	Increased drainage/mowing/weed spraying					
	Line 16/34	Reduced shoulder ma	intenance				
	Line 16/36	Crossing Guard service	es				
	Line 16/38	computer maintenance	e, insurance, vel	hicle maintenance	costs		

	Environmental Services Detail		Actuals		2018-2019 Budget	
		2018 Budget	06-Dec-18	2019 Budget	Variar	
		\$	\$	\$	\$	%
1.	WATER SYSTEM					
2.	Revenue					
3.	User Charges	377,031	252,022	377,900	869	0.23%
4.	Licenses, Permits and Rents	2,400	2,400	2,400	0	0.00%
5.	Government Grants	0	0	0	0	0.00%
6.	Other	0	0	0	0	0.00%
7.	Transfer from Reserves	150,000	50,850	234,267	84,267	56.18%
8.	Total Revenue	529,431	305,272	614,567	85,136	16.08%
9.	Expense					
10.	Remuneration	1,447	4,841	1,422	-25	-1.74%
11.	Inter Departmental Transfer	500	396	470	-30	-6.00%
12.	Communications	4,523	4,402	5,300	777	17.18%
13.	Professional and Consulting Fees	174,000	194,069	190,000	16,000	9.20%
14.	Water System Operations	69,945	61,659	78,932	8,987	12.85%
15.	Transfer to Reserves	129,016	35,170	104,176	-24,840	-19.25%
16.	Transfer to Capital	150,000	50,850	234,267	84,267	56.18%
17.	Total Expense	529,431	351,386	614,567	869	0.16%
18.	TOTAL WATER SYSTEM	0	46,114	0	0	0.00%
10	COLID WASTE AND FACILITIES MANAGEMENT					
19. 20.	SOLID WASTE AND FACILITIES MANAGEMENT Revenue					
21.	User Charges	345,611	336,170	344,800	-811	-0.23%
22.	Government Grants	216,676	107,369	212,850	-3,826	-1.77%
23.	Transfer from Reserves	308,000	30,410	783,000	475,000	154.22%
24.	Total Revenue	870,287	473,949	1,340,650	470,363	54.05%
∠¬.	Total November	010,201	470,040	1,040,000	470,000	04.0070
25.	Expense					
26.	Remuneration	247,397	493,015	254,029	6,632	2.68%
27.	Benefits	83,604	89,438	87,540	3,936	4.71%
28.	Inter Departmental Transfer	69,000	17,082	51,280	-17,720	-25.68%
29.	Memberships, Training and Travel	3,300	2,294	1,600	-1,700	-51.52%
30.	Communications	23,904	6,601	22,598	-1,306	-5.46%
31.	Professional and Consulting Fees	116,000	52,832	109,000	-7,000	-6.03%
32.	Solid Waste Management Operations	1,780,712	1,546,834	1,850,167	69,456	3.90%
33.	Transfer to Capital	319,000	31,549	783,000	464,000	145.45%
34.	Transfer to Reserves	40,000	51,630	40,000	0	0.00%
35.	Total Expense	2,682,917	2,291,275	3,199,214	516,297	19.24%
36.	TOTAL SOLID WASTE MANAGEMENT	1,812,630	1,817,326	1,858,564	45,934	2.53%
		1,812,630	1,863,441	1,858,564	45,934	2.53%
37.	Total Environmental Services					

<b>Explanation of Significant Variances</b>	
Line 13	Utilities Kingston Fees
Line 14	Insurance, water distribution costs
Line 32	Recycling/Garbage/HHW contracts, KARC processing

Parks, Recreation and Cemeteries Detail Actuals 2018-2019 Budget 2018 Budget 2019 Budget 06-Dec-18 Variance \$ \$ \$ % 1. PARKS AND RECREATION PROGRAMS 2. 52,178 0.00% 3. User Charges 53,500 53,500 0 14.29% 4. **Government Grants** 7,000 53,643 8,000 1,000 53,820 5. Donations 6,000 6,000 0 0.00% 6. Other 0 2,062 0 0 0.00% 7. Transfers From Reserves/Reserve Funds 11,000 100.00% 11,000 8. 66,500 161,702 78,500 12,000 18.05% **Total Revenue** 9. Expense 10. 161,353 134,163 7.80% Remuneration 173,943 12,590 Benefits 25,817 3,245 14.38% 22,572 37.521 11. 5 800 12 Inter Departmental Transfer 6 500 -700 -10 77% 0 2,465 Memberships, Training and Travel 9 900 11.010 12 365 24 90% 13 14 Communications 15.165 11.837 16.241 1.076 7 10% Professional and Consulting Fees 0.00% 15 0 80 100 100 Parks and Recreation Programs - Operations 31.166 50.59% 16. 61.604 140.731 92,770 0.00% 17. Grants 0 0 0 0 11,000 100.00% 18. Transfer to Capital 0 0 11,000 19. Transfer to Reserves 0 5,989 0.00% 20. **Total Expense** 277,094 341,330 338,036 60,942 21.99% TOTAL PARKS AND RECREATION PROGRAMS 210,594 179,628 48,942 23.24% 21. 259,536 22. PARKS AND RECREATION FACILITIES 23. **BUILDINGS** 24. Revenue 25. User Charges 1.500 3.275 1.000 -500 -33.33% 8,950 19,048 14,350 5,400 26. 60.34% Licenses, Permits and Rents 27. 0.00% Government Grants 0 0 0 0 Grants from Other Municipalities 28. 0 0 0 0 0.00% -4.000 29. Donations/Contributions 4.000 0 -100.00% 298 30 -32,025 -4.61% Transfer from Reserves 694,239 317,325 662,214 339,947 -31,125 31. **Total Revenue** 708,689 677,564 -4.39% 32. Expense 33. Remuneration 6,000 13,721 6,000 0 0.00% 34. 1,972 2,724 1,972 0 0.00% 35. Inter Departmental Transfer 5,500 7,439 7,700 2,200 40.00% 36. Communications 810 739 810 0 0.00% 37. Professional and Consulting Fees 6,000 1,651 4,500 -1,500 -25.00% 193,107 38. 185,095 125,260 8,012 4.33% **Building Operations** 39. -5.16% Transfer to Capital 698,239 338,142 662,214 -36,025 40. Total Expense 903,616 489,675 876,303 -27,313 -3.02% 41. **TOTAL BUILDINGS** 194,927 198,739 1.96% 149,728 3,812

	Parks, Recreation and Cemeteries Detail		Actuals		2018-2019 Budget		
		2018 Budget	06-Dec-18	2019 Budget	Varianc	e	
	,	\$	\$	\$	\$	%	
42.	PARKS						
43.	Revenue						
44.	User Charges	1,000	1,935	0	-1,000	-100.00%	
45.	Licenses, Permits and Rents	500	1,058	750	250	50.00%	
46.	Government Grants	0	1,500	0	0	0.00%	
47.	Donations/Contributions	0	0	0	0	0.00%	
48.	Other	0	0	0	0	0.00%	
49.	Transfer from Reserves	116,000	121,992	169,269	53,269	45.92%	
50.	Total Revenue	117,500	126,485	170,019	52,519	44.70%	
51.	Expense						
52.	Remuneration	32,000	30,348	32,000	0	0.00%	
53.	Benefits	10,518	6,803	10,518	0	0.00%	
54.	Inter Departmental Transfer	27,500	20,084	28,650	1,150	4.18%	
55.	Professional and Consulting Fees	5,200	859	3,750	-1,450	-27.88%	
56.	Parks Operations	117,529	77,822	133,794	16,265	13.84%	
57.	Transfer to Capital	116,000	129,782	169,269	53,269	45.92%	
58.	Total Expense	308,747	265,698	377,981	69,234	22.42%	
59.	TOTAL PARKS	191,247	139,214	207,962	16,715	8.74%	
60.	ARENA						
61.	Revenue						
62.	User Charges	0	0	0	0	0.00%	
63.	Transfer from Reserves	0	0	0	0	100.00%	
64.	Total Revenue	0	0	0	0	100.00%	
65.	Expense						
66.	Remuneration	1,200	600	1,200	0	0.00%	
67.	Transfer to Others	75,000	76,514	87,954	12,954	17.27%	
68.	Transfer to Reserves	0	0	0	0	0.00%	
69.	Total Expense	76,200	77,114	89,154	12,954	17.00%	
70.	TOTAL ARENA	76,200	77,114	89,154	12,954	17.00%	
.71.	TOTAL PARKS AND RECREATION FACILITIES	462,374	366,056	495,855	33,481	7.24%	
	:	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		
72.	TOTAL PARKS AND RECREATION	672,968	545,684	755,390	82,422	12.25%	
73.	CEMETERIES						
74.	Revenue						
			04.050	38,000	2,000	5.56%	
75.	User Charges	36,000	31,950				
76.	Investment Income	0	2,705	2,500	2,500		
76. 77.	Investment Income  Donations	0	2,705 0	2,500	0	100.00%	
76. 77. 78.	Investment Income  Donations  Transfer From Reserves	0 0 0	2,705 0 0	2,500 0 0	0 0	100.00% 100.00%	
76. 77.	Investment Income  Donations	0	2,705 0	2,500	0	100.00% 100.00% 100.00% 12.50%	
76. 77. 78.	Investment Income  Donations  Transfer From Reserves  Total Revenue  Expense	0 0 0 36,000	2,705 0 0 34,655	2,500 0 0 40,500	0 0 4,500	100.00% 100.00%	
76. 77. 78. 79.	Investment Income Donations Transfer From Reserves Total Revenue  Expense Cemetery Operations	0 0 0 36,000 71,389	2,705 0 0	2,500 0 0	0 0	100.00% 100.00% 12.50% 2.94%	
76. 77. 78. 79.	Investment Income  Donations  Transfer From Reserves  Total Revenue  Expense	0 0 0 36,000	2,705 0 0 34,655	2,500 0 0 40,500	0 0 4,500	100.00% 100.00% 12.50% 2.94% 100.00%	
76. 77. 78. 79. 80. 81. 82. 83.	Investment Income Donations Transfer From Reserves Total Revenue  Expense Cemetery Operations Transfer to Capital Transfer to Reserves	0 0 0 36,000 71,389 0	2,705 0 0 34,655 55,128 0	2,500 0 0 40,500 73,490 0	0 0 4,500 2,101 0	100.00% 100.00% 12.50% 2.94% 100.00%	
76. 77. 78. 79. 80. 81. 82. 83.	Investment Income Donations Transfer From Reserves Total Revenue  Expense Cemetery Operations Transfer to Capital Transfer to Reserves Total Expense	0 0 0 36,000 71,389 0 0 71,389	2,705 0 0 34,655 55,128 0 0 55,128	2,500 0 0 40,500 73,490 0 0 73,490	0 0 4,500 2,101 0 0 2,101	100.00% 100.00% 12.50% 2.94% 100.00% 100.00% 2.94%	
76. 77. 78. 79. 80. 81. 82.	Investment Income Donations Transfer From Reserves Total Revenue  Expense Cemetery Operations Transfer to Capital Transfer to Reserves	0 0 0 36,000 71,389 0	2,705 0 0 34,655 55,128 0	2,500 0 0 40,500 73,490 0	0 0 4,500 2,101 0	100.00% 100.00% 12.50% 2.94%	

Explanation of Significant Varia	ances
Line 10	Drop in program - summer student
Line 16	Recreation software-operating, family day - kicksleds, committee structure review, Trails
Line 26	Ball Diamond rental
Line 38	Lions Hall - ball diamond improvements, Storrington Centre cleaning
Line 56	Harrowsmith Park and Davidson beach maintenance
Line 67	Arena Levy - capital costs

	Development Services		2018-2019	Budget		
		2018 Budget	06-Dec-18	2019 Budget	Varian	се
		\$	\$	\$	\$	%
1.	Development Services					
2.	Revenue					
3.	User Charges	109,100	119,481	92,100	-17,000	-15.58%
4.	Government Grants	0	0	0	0	0.00%
5.	Grants from Other Municipalities	0	0	0	0	0.00%
6.	Transfer from Reserves	40,000	0	96,000	56,000	140.00%
7.	Total Revenue	149,100	119,481	188,100	39,000	26.16%
8.	Expense					
9.	Remuneration	205,154	100,590	228,028	22,873	11.15%
10.	Benefits	65,103	32,327	75,438	10,335	15.87%
11.	Inter Departmental Transfer	0	0	0	0	0.00%
12.	Memberships, Training and Travel	13,200	5,108	19,600	6,400	48.48%
13.	Communications	6,483	6,230	7,472	989	15.26%
14.	Professional and Consulting Fees	34,000	11,710	61,908	27,908	82.08%
15.	Planning Operations	42,593	57,703	40,285	-2,308	-5.42%
16.	Transfer to Capital	40,000	0	96,000	56,000	140.00%
17.	Transfer to Reserves	0	0	0	0	0.00%
18.	Total Expense	406,534	213,668	528,731	122,197	30.06%
19.	TOTAL Planning and Development	257,434	94,187	340,631	83,197	32.32%

<b>Explanation of Significant Variances</b>	
Line 3	Decrease minor variance and zoning fees
Line 9/10	Summer student
Line 10	standard agreement templates, development/engineering standards

3	019 CAPITAL BUDGET - February 19, 2019	PROJECT YEAR(S)	TOTAL PROJECT			PROPOSED FINANCING TAX LEVY RESERVES OTHER								
	ENERAL GOVERNMENT													
	orporate Services lew Projects													
	Financial Software Update	2019	12,000	12,000		12,000		Working Funds (WF)						
	Server Upgrade	2019	27,000	27,000		27,000		Infrastructure						
9	Website Redesign	2019	23,000	23,000		23,000		Infrastructure						
10	Asset Management Software & Document Update	2019	72,500	72,500		72,500		WF 10,000 (2018 c/o) & Federa Gas Tax (FGT) 62,500						
11 To	otal - Corporate Services		134,500	134,500	0	134,500	0	-						
12			101,000	101,000		101,000		=						
13 Pi 14 <b>Fi</b>	ROTECTIVE SERVICES ire													
	ew Projects							D. III.						
	Bunker gear (25 sets)	2019	55,000	55,000		55,000		Rolling - Fire						
	Tanker 331 replacement (1994) Firefighter recruitment (25) - related equipment	2019	375,000	375,000		375,000		Rolling - Fire						
	(excluding pagers)	2019	89,000	89,000	15,000	74,000		Working Funds						
	SCBA Masks - spares (12)	2019	5,400	5,400		5,400		Rolling - Fire						
	Hose replacement	2019	19,200	19,200		19,200		Rolling - Fire						
	Firehall Study	2019	15,000	15,000		15,000		Dev Chgs						
	Gated Wye (2)- Stn 2-Burridge Pumper 321 & Stn 3- Verona Pumper 331	2019	5,400	5,400		5,400		Rolling - Fire						
	New Items - advance approval in 2018	2010												
	Mobile Compressor  Pagers (40) Sparse for Halls (24) & VE recruitment	2019	35,000	35,000		35,000		Infrastructure						
'5I	Pagers (49) - Spares for Halls (24) & VF recruitment (25)	2019	31,360	31,360		31,360		Infrastructure 15,360 /WF 16,00						
	ub-total		630,360	630,360	15,000	615,360	0							
	otal - Protection Services		630,360	630,360	15,000	615,360	0							
	RANSPORTATION DEPARTMENT													
	l <b>ew Projects</b> LED Streetlights	2019	30,000	30,000		30,000		FGT						
	Old Boy at Perth Road - New Commuter Parking lot Guide Rail - New installation	2019 2019	50,000 50,000	50,000		50,000 50,000		Infrastructure Infrastructure						
	Storrington Pit Fencing	2019	40,000	40,000		40,000		Infrastructure						
	Storrington Centre - Fuel System - Gas, Clear and	2019	100,000	100,000		100,000		Facilities						
	Coloured for PW & Fire Hartington Fuel System - Addition of gas for PW &		,	,		,								
	Fire	2019	40,000	40,000		40,000		Facilities						
	1/2 Ton Truck - replace F54 (2013 with 230,000 kms at Bedford Yard)	2019	40,000	40,000		40,000		PW Equipment						
8	1 Ton Truck - Truck for parks - replace F55-3 Ton	2019	100,000	100,000	35,000	65,000		PW Equipment						
	(2013 with 210,000 kms) Tandem Truck - Replace F27 (2002, 300,000 kms at	2019	100,000	100,000	33,000	05,000		r vv Equipment						
9	Hartington Yard)	2019	330,000	330,000		330,000		PW Equipment						
.()	Upgrading Intersections - Latimer and Round Lake Road	2019	100,000	100,000		100,000		FGT						
1	Linear Asset Construction-Villages/Local Roads/Arterial Roads (separate Listing)	2019	6,075,000	6,075,000	3,650,725	1,415,000	1,009,275	AIR 815,000 DCF 300,000 FGT 300,000 OCIF 499,73 County FGT 509,537						
2 To	otal		6,955,000	6,955,000	3,685,725	2,260,000	1,009,275	_						
3 <b>S</b>	YDENHAM WATER					,,	, , -	=						
4	Water Plant Equipment Replacement (as per UK recommendations)	2019	70,000	70,000		70,000		Water						
	Water Meter Replacement	2018/2019	115,000	65,000		65,000		Water						
6 <b>T</b> c	otal .		185,000	135,000	0	135,000	0							
	anitation-Disposal													
	Loughborough Waste Site - Ground Penetrating radar - Required for MOE approval	2019	45,000	45,000		45,000		Landfill						
	Portland Waste Site - Bedrock Wells - Required for	2010	20 000	20 000		20 000		Landfill						
-4	MOE approval	2019	28,000	28,000		28,000		Landfill -						
9			73,000	73,000	0	73,000	0							
9 0 <b>S</b> t	ub-total otal				Λ		n							
9 St 1 To	otal		258,000	208,000	0	208,000	0	=						
9 0 St 1 To 2 3 <b>T</b> (					0		0	-						
9 0 St 1 To 2 3 <b>TO</b> 4 <b>No</b> 5	otal  OWNSHIP FACILITIES MANAGEMENT  ew Projects  Energy Retrofits	2018-2020			0		0	- FGT						
9 0 St 1 To 2 3 TO 4 No	otal  OWNSHIP FACILITIES MANAGEMENT ew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom	2018-2020	258,000	208,000	0	208,000	0	-						
9	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement		258,000 75,000	208,000	0	25,000	0	FGT						
9 SI 1 TC 2 3 TC 4 No 5	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower	2019	258,000 75,000 250,000	208,000 25,000 250,000	0	208,000 25,000 250,000	0	FGT Facilities						
9 St TC	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace	2019 2019	258,000 75,000 250,000 50,000	208,000 25,000 250,000 50,000	0	208,000 25,000 250,000 50,000	0	FGT Facilities Facilities						
9 0 St 1 Tc 2 3 TC 4 No 5 5 7 7 8	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace building cover	2019 2019 2019 2019	258,000 75,000 250,000 50,000 100,000	25,000 25,000 50,000 50,000	0	25,000 25,000 50,000 100,000	0	FGT Facilities Facilities Facilities Facilities						
9 Si 1 TC 2 TC 4 No 6 6 7 7 8 8 9 0	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace	2019 2019 2019	258,000 75,000 250,000 50,000	25,000 25,000 250,000 50,000	0	25,000 25,000 250,000 50,000	0	FGT Facilities Facilities Facilities						
9 St 1 TC 2 TC 4 No 6 6 7 7 8 9 0 1	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace building cover Sydenham Library - Replace plastic fencing on roof	2019 2019 2019 2019 2019	258,000 75,000 250,000 50,000 100,000 5,000	25,000 25,000 50,000 50,000 100,000 5,000	0	25,000 250,000 50,000 100,000 5,000 15,000 10,000	0	FGT Facilities Facilities Facilities Facilities Facilities						
9 Si	OWNSHIP FACILITIES MANAGEMENT  lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace building cover Sydenham Library - Replace plastic fencing on roof Town Hall - air conditioning in server room Town Hall - Front step repair Town Hall - Main Floor washroom upgrades	2019 2019 2019 2019 2019 2019 2019 2019	75,000 250,000 50,000 100,000 5,000 15,000 10,000 5,000	25,000 250,000 50,000 100,000 5,000 15,000 10,000 5,000	0	25,000 250,000 50,000 100,000 5,000 15,000 10,000 5,000	0	FGT Facilities						
9 St. To. 1 To. 2	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace building cover Sydenham Library - Replace plastic fencing on roof Town Hall - air conditioning in server room Town Hall - Front step repair Town Hall - Main Floor washroom upgrades Verona Medical Centre - roof shingles	2019 2019 2019 2019 2019 2019 2019 2019	75,000 250,000 50,000 100,000 5,000 15,000 10,000 5,000 15,000	25,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000	0	25,000 250,000 50,000 100,000 5,000 15,000 10,000 5,000 15,000	0	FGT Facilities						
9 St. 12 Tc. 22 TC. 44 Ne. 55 TC. 22	OWNSHIP FACILITIES MANAGEMENT  Iew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace building cover Sydenham Library - Replace plastic fencing on roof Town Hall - air conditioning in server room Town Hall - Front step repair Town Hall - Main Floor washroom upgrades Verona Medical Centre - roof shingles Verona Medical Centre - Stretcher accessibility	2019 2019 2019 2019 2019 2019 2019 2019	75,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000	25,000 250,000 50,000 100,000 5,000 15,000 10,000 5,000 15,000 15,000	0	25,000 250,000 50,000 100,000 5,000 15,000 10,000 5,000 15,000 15,000 15,000	0	FGT Facilities						
9   Si   To   Si   Si   Si   Si   Si   Si   Si   S	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace building cover Sydenham Library - Replace plastic fencing on roof Town Hall - air conditioning in server room Town Hall - Front step repair Town Hall - Main Floor washroom upgrades Verona Medical Centre - roof shingles Verona Medical Centre - Stretcher accessibility OPP Station - Asphalt repairs	2019 2019 2019 2019 2019 2019 2019 2019	258,000  75,000  250,000  50,000  100,000  5,000  15,000  15,000  15,000  15,000  15,000  10,000	25,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 15,000	0	25,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 15,000	0	FGT Facilities						
9	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace building cover Sydenham Library - Replace plastic fencing on roof Town Hall - air conditioning in server room Town Hall - Front step repair Town Hall - Main Floor washroom upgrades Verona Medical Centre - roof shingles Verona Medical Centre - Stretcher accessibility OPP Station - Asphalt repairs	2019 2019 2019 2019 2019 2019 2019 2019	75,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 10,000	25,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 15,000 10,000	0	25,000 250,000 50,000 100,000 5,000 15,000 10,000 5,000 15,000 15,000 15,000 10,000	0	FGT Facilities						
9	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace building cover Sydenham Library - Replace plastic fencing on roof Town Hall - air conditioning in server room Town Hall - Front step repair Town Hall - Main Floor washroom upgrades Verona Medical Centre - roof shingles Verona Medical Centre - Stretcher accessibility OPP Station - Asphalt repairs  OPP Station - Generator  Burridge Station 2 - Lighting retrofit	2019 2019 2019 2019 2019 2019 2019 2019	75,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 10,000	25,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 10,000 180,000	0	25,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 15,000 10,000	0	FGT Facilities						
9 Si Tri Tri Tri Tri Tri Tri Tri Tri Tri Tr	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace building cover Sydenham Library - Replace plastic fencing on roof Town Hall - air conditioning in server room Town Hall - Front step repair Town Hall - Main Floor washroom upgrades Verona Medical Centre - roof shingles Verona Medical Centre - Stretcher accessibility OPP Station - Asphalt repairs	2019 2019 2019 2019 2019 2019 2019 2019	75,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 10,000 180,000 10,000 5,000	25,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 10,000 180,000 10,000 5,000	0	25,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 10,000 180,000 10,000 5,000	0	FGT Facilities						
9	OWNSHIP FACILITIES MANAGEMENT lew Projects Energy Retrofits Keeley Road Garage- Office/washroom/lunchroom upgrades Keeley Road Garage - boiler replacement Keeley Road Garage - Communications tower relocation Hartington Sand/Salt Storage Building - Replace building cover Sydenham Library - Replace plastic fencing on roof Town Hall - air conditioning in server room Town Hall - Front step repair Town Hall - Main Floor washroom upgrades Verona Medical Centre - roof shingles Verona Medical Centre - Stretcher accessibility OPP Station - Asphalt repairs  OPP Station - Generator  Burridge Station 2 - Lighting retrofit Sunbury - Station 8 - Front Step	2019 2019 2019 2019 2019 2019 2019 2019	75,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 10,000	25,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 10,000 180,000	0	25,000 250,000 50,000 100,000 5,000 15,000 15,000 15,000 15,000 15,000 15,000 10,000	0	FGT Facilities Facilit						

		٠

2	2019 CAPITAL BUDGET - February 19, 2019	PROJECT	TOTAL	2019	PRO	POSED FINANC	NG	
3		YEAR(S)	PROJECT	BUDGET	TAX LEVY	RESERVES	OTHER	
	RECREATION							
	New Projects	0040 0000	75.000	45.000		45.000		Doddood
76	Boat Launch Upgrades - Various	2018-2022	75,000 6,000	15,000 6,000		15,000 6,000		Parkland Infrastructure
77	Recreation software - programs & facility booking Davidson Beach - Floating Dock (swimming lessons	2019	6,000	6,000		6,000		mirastructure
8	back up location)	2019	10,000	10,000		10,000		Parkland
9	Glendower Hall - Painting, misc repairs	2019	10,000	10,000		10,000		Parkland
)	Bradshaw Schoolhouse- Accessible entrance/restore foundation	2018-19	30,000	10,000		10,000		Parkland
	Canteens- assesment of canteen use & appliance purchase Bowes/Point	2019	5,000	5,000		5,000		Parkland
2	Sydenham Point - Bunker roof replacement	2019	20,000	20,000		20,000		Parkland
3	Sydenham Point - Multi-purpose pad work incl painitng, basketball/tennis posts/netting	2019	8,000	8,000		8,000		Parkland
ļ	Sydenham Point - Beach dock - geared towards paddlers	2019	10,000	10,000		10,000		Parkland
	Wilmer Ball Park - foundation repairs pumphouse building	2019	6,000	6,000		6,000		Parkland
	Centennial Park & Gerald Ball Park - securing movable soccer nets	2019	5,000	5,000		5,000		Parkland
,	Harris Park - painting, trim work & decommissioning outbuilding	2019	20,000	20,000		20,000		Parkland
3	Centennial Dog Park - walkway	2019	10,000	10,000		10,000		Parkland
9	Gilmour Point -Washrooms	2017-19	450,000	450,000		450,000		FGT 450,000 (includes 2017/1 carryovers)
)	Storrington Centre - Heat exchanger replacement	2019	8,000	8,000		8,000		Parkland
	Storrington Centre - Design work for hall expansion	2019-2020	50,000	50,000		50,000		Parkland
!	Gerald Ball Park -Resurface courts & new basketball posts	2019	30,000	30,000		30,000		Parkland
3	Gerald Ball Park - Playground structure near soccer field	2019	35,000	35,000		35,000		Parkland
ļ	Skateboard Park - Feasibility Study	2019	15,000	15,000		15,000		Parkland
5_	Boat Launch Fencing	2019	5,000	5,000		5,000		Parkland
	Total - Recreation		808,000	728,000	0	728,000	(	<u>0</u>
7 3	PLANNING							
9	New Projects							
)	Growth Management (in advance of Official Plan)	2019	50,000	50,000		50,000		Dev Chgs
1	Official Plan - Study/Consultation/Open Houses	2019/20	75,000	6,000		6,000		Dev Chgs
	otal - Planning		125,000	56,000	0	56,000	(	<u>)</u>
3 -	TOTALS				-		-	

Removed but funds held for report back re: turnaround for Township Trucks
Project on hold pending follow up report to, and approval by Council

#### Year 2019

		Project	Total	2019
New Projects		Year(s)	Project	Budget
Desert Lake Causeway	2018 original budget of 100k reallocated to other project	2018-19	501,018	500,000
Petworth Culvert	2018 original budget of 250k reallocated to other project	2019	500,000	500,00
Round Lake Road	Duff Road to Lower Round Lake Road	2019	700,000	700,00
Devils Saddle Culvert	Burnt Hills Road	2019	700,000	700,00
Sunbury Village		2019-20	2,880,000	1,000,00
Hard Surface Preservation	Seal coating & microsurfacing	2019	1,100,000	1,100,00
Bridge Design	Bedford Mills, Fish Creek, Hinchinbrooke Road North	2019	50,000	50,00
Carrying Place Road		2018-19	700,000	350,00
Amey Road	2018 original budget of 125k reallocated to other project	2019	300,000	250,00
Scanlan Road		2019	325,000	325,00
Arterial Reserve	to be used for Road 38	2019-2022	1,100,000	75,00
Contingency	Any unspent to be reallocated to Arterial Reserve	2019	525,000	525,00
Total			9,381,018	6,075,00

TOTAL PROJECT BUDGETED PROPOSED FINANCING
BUDGET EXPENDITURE TAX LEVY RESERVES

#### PROTECTIVE SERVICES TRANSPORTATION DEPARTMENT

RANS	SPORTATION DEPARTMENT					
*	Radio Communication (Fire and PW)	300,000	300,000		300,000	Working Funds
	LED Streetlights - 3 New	40,000	40,000		40,000	Infrastructure
	Keeley Admin - Finalize renovations	35,000	6,972		6,972	Vertical - Facilities
Road	s Construction:					
	Green Bay Bridge	299,247	261,600		261,600	Fiscal-Working Fund (unspent Capital)
	, ,	,	,			Fiscal-Working Fund
	Carrying Place Road	350,000	202,372		202,372	(unspent Capital)
	Deyos/Bunker Hill Roads	350,000	203,041		203,041	Fiscal-Working Fund (unspent Capital)
otal		1,374,247	1,013,985	0	1,013,985	(
/DFN	IHAM WATER					
	Water Tower	45,000	45,000		45,000	Water Reserve
	Water Hauling Station	55,000	54,267		54,267	Water Reserve
otal		100,000	99,267	0	99,267	
NVIR	ONMENTAL SERVICES					
	Loughborough Site - Finish partial capping Phase 1	410,000	410,000		410,000	Landfill Closure
	Garbage Truck	250,000	250,000		250,000	Rolling-roads
otal		660,000	660,000	0	660,000	150,000/100,000 W
Otai		000,000	000,000	- 0	000,000	
OWNS	SHIP FACILITIES MANAGEMENT					
	Energy retrofits	75,000	25,000		25,000	Federal Gas Tax
otal	Perth Road-Station 6-Trees	2,000,000 2,075,000	5,000 30,000	0	5,000 30,000	Vertical - Facilities Re
		2,070,000	00,000		00,000	
ECRE	EATION					
	Boat Launch Upgrades - Various	75,000	12,269		12,269	Parkland
	Did Did Did Date (Did Did	5.000	4.070		4.070	B. H. I
	Point Park - Paint Bunker & Pavillion	5,000	4,272		4,272	Parkland
	Fermoy Hall - Building Upgrades -Structural Integrity - Walls/Chimney/Foundation	80,000	76,537		76,537	Parkland
	Bradshaw School House - Accessible Entrance/Restore					
	Foundation	20,000	18,405		18,405	Parkland
	Wilmon Ball Dayle Dumm/Storage Building Wall Bangin	6.000	6 000		6.000	Dorldond
	Wilmer Ball Park - Pump/Storage Building Wall Repair	6,000	6,000		6,000	Parkland
otal	Recreation	186,000	117,483	0	117,483	
LANN	IING					
	Development Charges Study	40,000	40,000		40,000	Dev Charges
otal - I	Planning	40,000	40,000	0	40,000	20. 0900
	TOTALS - Carryovers	4,435,247	1,960,735	0	1,960,735	

#### \* Project on hold pending follow up report to, and approval by Council

2018 CAPITAL BUDGET - Removed items & not carried over		
Thermal Imaging Camera	7,000	
Transportation Master Plan - moved to 2020	50,000	
Water Tank (replace 23903-2011)	30,000	
Establish Transfer Station	25,000	
Facility Signage	17,786	
Bradshaw- Station 1 paving - per study	8,000	
Paving - Station 7	10,000	
Burridge - Stn 2 - Repair Rear Metal Roof (BCA)	10,000	
Burnt Hills - Stn 9 - Soffit & Facia Upgrades	10,000	
Total	407.700	
Total	167,786	

BALANCE	r r	POM	T	,	DALANGE
BEGINNING OF YEAR	TAXATION BDGTD	OTHER REVENUES	REVENUE FUND	CAPITAL FUND	BALANCE END OF YEAR
4,685,793	473,320		146,697	1,179,013	3,833,403
3,184,148	1,278,064			815,000	3,647,212
2,300,180	275,000			286,360	2,288,820
999,045	310,009			895,472	413,582
12,813					12,813
40.026	24.000				60.030
				460 000	69,936 384,586
234,331				585,000	
43,538					43,538
66 794					66,784
·			55 500		748,702
·			33,300		273,64
·					20,000
·					20,000
					121,264
			76 955		438,020
·	104.176		7 0,000	234.267	701,013
·	,		279.152		13,222,646
	, ,				
				·	
2,267,860		400,000		411,000	2,256,860
141,966		0			141,966
946,872	565,649	0		1,002,500	
·					37,17 <sup>-</sup>
3,672,011	565,649	533,110	0	1,794,983	2,975,787
9,413	25,000				34,413
753,620		5,000			758,620
508,430	40,000	10,250		483,000	75,680
0					
19,779		2,600			22,379
14,992		100			15,092
27,315		350			27,66
11,110					11,110
467,332					467,332
25,000					25,000
62,058					62,058
18,582					18,582
1,917,631	65,000	18,300	0	483,000	1,517,931
	3,184,148 2,300,180 999,045 12,813 48,936 439,586 234,331 43,538 66,784 804,202 273,641 20,000 0 121,264 514,975 831,104 14,580,341 278,143 2,267,860 141,966 946,872 37,171 3,672,011 9,413 753,620 508,430 0 19,779 14,992 27,315 11,110 467,332 25,000 62,058	3,184,148 1,278,064 2,300,180 275,000 999,045 310,009 12,813 48,936 21,000 439,586 405,000 234,331 510,000 43,538 66,784 804,202 273,641 20,000 0 121,264 514,975 831,104 104,176 14,580,341 3,376,569  278,143 2,267,860 141,966 946,872 565,649 37,171 3,672,011 565,649  9,413 25,000 753,620 508,430 40,000 0 19,779 14,992 27,315 11,110 467,332 25,000 62,058	3,184,148	3,184,148	3,184,148 1,278,064 815,000 2,300,180 275,000 286,360  999,045 310,009 895,472  12,813 48,936 21,000 460,000 234,331 510,000 585,000  43,538 51,000 555,500  273,641 20,000 76,955  831,104 104,176 234,267 14,580,341 3,376,569 0 279,152 4,455,112  278,143 133,110 381,483 2,267,860 400,000 411,000 141,966 0 1,002,500 37,171 3,672,011 565,649 533,110 0 1,794,983  9,413 25,000 753,620 5,000 19,779 2,6600 11,979 2,6600 11,110 14,992 100 27,315 350 11,110 467,332 25,000 62,058

#### TOWNSHIP OF SOUTH FRONTENAC 2019 Budget - February 19, 2019 **PSAB Presentation** 2018 Budget\* 2019 Budget \$ \$ **REVENUE** TOTAL Revenue - including to be raised by Taxation 31,558,079 32,224,617 Less: Transfer from Reserves 5,252,831 5,051,512 **Adjusted Revenues** 26,305,248 27,173,105 **TOTAL Expenses** 31,558,079 32,224,617 Add: Amortization 6,625,769 7,119,319 Less: Transfer to Reserves\* 3,166,855 3,441,569 9,704,816 9,207,619 Less: Transfer to Tangible Capital Assets **Adjusted Expenses** 25,312,176 26,694,748 478,357 **Net Surplus** 993,071 102,660,019 103,653,090 Accumulated Surplus, beginning of year 103,653,090 104,131,447 Accumulated Surplus, end of year **Schedule of Accumulated Surplus** Tangible Capital Assets 91,754,457 89,666,157 Reserves & Reserve Funds 15,851,803 14,241,860 -426,833 UFCO Water Growth Component -426,833

<u>-1,438,03</u>7

104,131,447

-1,438,037

103,653,090

UFCO Landfill

**Accumulated Surplus** 

<sup>\*</sup>restated to reflect 2017 year end